

# GRI Content Index report

2024

## **Statement of use** Danfoss A/S has reported the information cited in this GRI content index for the period 01-01-2024-12-31-2024 with reference to the GRI Standards.

**GRI 1 used** GRI 1: Foundation 2021

GRI Standard	Disclosure	Location
GRI 2: General Disclosures 2021	2-1 Organizational details	<ul> <li>a. Legal name: Danfoss A/S</li> <li>b. Nature of ownership and legal form: Privately owned and limited liability company (A/S)</li> <li>c. Location of headquarters: Nordborgvej 81, 6430 Nordborg, Denmark</li> <li>d. See AR 2024 pg. 159-160 Group accounts and notes, Note 28 Group companies</li> </ul>
	<b>2-2</b> Entities included in the organization's sustainability reporting	AR 2024 pg. 94 General basis for preparation of the sustainability statement AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
	<b>2-3</b> Reporting period, frequency and contact point	<ul> <li>a. Reporting period: 01-01-2024-12-31-2024</li> <li>b. Frequency: annually</li> <li>c. Publication date: 02-28-2025</li> <li>d. Contact point: danfoss@danfoss.com</li> </ul>
	2-4 Restatements of information	AR 2024 pg. 94 General basis for preparation of the sustainability statement
	2-5 External assurance	AR 2024 pg. 94 General basis for preparation of the sustainability statement AR 2024 pg. 183-184 Independent limited assurance report on the ESG data points included in the consolidated ESG statement
	<b>2-6</b> Activities, value chain and other business relationships	AR 2024 pg. 24-35 Our business model and strategy AR 2024 pg. 51-52 Danfoss value chain

GRI Standard	Disclosure	Location
<b>GRI 2: General Disclosures 2021</b> (continued)	2-7 Employees	AR 2024 pg. 101 Consolidated ESG statement AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
	<b>2-9</b> Governance structure and composition	AR 2024 pg. 37-41 Corporate governance AR 2024 pg. 42-44 Board of Directors See further descriptions on Danfoss website: https://www.danfoss.com/en/about-danfoss/company/management/the-danfoss-board/
	2-10 Nomination and selection of the highest governance body	AR 2024 pg. 37-41 Corporate governance
	2-11 Chair of the highest governance body	AR 2024 pg. 42-44 Board of Directors See further descriptions on Danfoss website: https://www.danfoss.com/en/about-danfoss/company/management/the-danfoss-board/
	<b>2-12</b> Role of the highest governance body in overseeing the management of impacts	AR 2024 pg. 37-41 Corporate governance
	2-13 Delegation of responsibility for managing impacts	AR 2024 pg. 37-41 Corporate governance
	2-14 Role of the highest governance body in sustainability reporting	AR 2024 pg. 37-41 Corporate governance
	<b>2-17</b> Collective knowledge of the highest governance body	AR 2024 pg. 37-41 Corporate governance AR 2024 pg. 42-43 Board of Directors See further descriptions on Danfoss website: https://www.danfoss.com/en/about-danfoss/company/management/the-danfoss-board/
	2-18 Evaluation of the performance of the highest governance body	AR 2024 pg. 37-41 Corporate governance
	2-19 Remuneration policies	AR 2024 pg. 40 Corporate governance — Executive remuneration and incentives

GRI Standard	Disclosure	Location
<b>GRI 2: General Disclosures 2021</b> (continued)	<b>2-20</b> Process to determine remuneration	AR 2024 pg. 37-41 Corporate governance
	2-21 Annual total compensation ratio	AR 2024 pg. 101 Consolidated ESG statement
		AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
	2-22 Statement on sustainable development strategy	AR 2024 pg. 3-4 Letter from the CEO
	2-23 Policy commitments	AR 2024 pg. 87-88 Human and labor rights
		AR 2024 pg. 90-91 Business conduct
		AR 2024 pg. 95-97 Disclosure requirements and incorporation by reference
		See further descriptions on Danfoss website:
		https://assets.danfoss.com/documents/latest/458621/AH493134951691en-000201.pdf
		https://www.danfoss.com/en/about-danfoss/company/sustainability/ethics-and-human-rights/
		https://www.danfoss.com/en/about-danfoss/company/sustainability/ethics-and-human-rights/
		human-rights-statements-and-policies/
	2-25 Processes to remediate negative impacts	AR 2024 pg. 81 Our people — Safety First!
		AR 2024 pg. 87-88 Human and labor rights
		AR 2024 pg. 90-91 Business conduct
		AR 2024 pg. 92 Responsible supplier management
	2-26 Mechanisms for seeking advice and raising concerns	AR 2024 pg. 80-86 Our people
		AR 2024 pg. 87-88 Human and labor rights
		AR 2024 pg. 90-91 Business conduct
	2-28 Membership associations	See our CDP Climate Change report paragraph 4.11 on pg. 105-121:
		https://assets.danfoss.com/documents/latest/465602/AH516147201199en-000101.pdf
	2-29 Approach to stakeholder engagment	AR 2024 pg. 56-57 Stakeholder engagement and sustainability due diligence

GRI 3: Material Topics 2021	<b>3-1</b> Process to determine material topics	AR 2024 pg. 53-55 Double materiality assessment AR 2024 pg. 37-41 Corporate governance
		AR 2024 pg. 37-41 Corporate governance
		AR 2024 pg. 94 General basis for preparation of the sustainability statement
:	3-2 List of material topics	AR 2024 pg. 53-55 Double materiality assessment
		AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
:	3-3 Management of material topics	AR 2024 pg. 53-55 Double materiality assessment
		AR 2024 pg. 37-41 Corporate governance
GRI 201: Economic Performance 2016	<b>201-1</b> Direct economic value generated and distributed	AR 2024 pg. 108-160 Financial Statements — Group
:	<b>201-2</b> Financial implications and other risks and opportunities	AR 2024 pg. 53-55 Double materiality assessment
	due to climate change	See our CDP Climate Change report paragraph C3 pg. 37-77:
		https://assets.danfoss.com/documents/latest/465602/AH516147201199en-000101.pdf
	201-3 Defined benefit plan obligations and other retirement plans	AR 2024 pg. 108-160 Financial Statements — Group
GRI 203: Indirect Economic Impacts 2016	<b>203-2</b> Significant indirect economic impacts	AR 2024 pg. 27-35 Our green growth strategy
GRI 207: Tax 2019	<b>207-1</b> Approach to tax	AR 2024 pg. 90-91 Business Conduct

GRI Standard	Disclosure	Location
GRI 302: Energy 2016	<b>302-1</b> Energy consumption within the organization	AR 2024 pg. 101 Consolidated ESG statement
		AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
	<b>302-3</b> Energy intensity	AR 2024 pg. 101 Consolidated ESG statement
		AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
	<b>302-4</b> Reduction of energy consumption	AR 2024 pg. 64-72 Climate Change
		AR 2024 pg. 101 Consolidated ESG statement
		AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
GRI 303: Water and Effluents 2018	303-3 Water withdrawal	AR 2024 pg. 101 Consolidated ESG statement
		AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
GRI 305: Emissions 2016	<b>305-1</b> Direct (Scope 1) GHG emissions	AR 2024 pg. 101 Consolidated ESG statement
		AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
	<b>305-2</b> Energy indirect (Scope 2) GHG emissions	AR 2024 pg. 101 Consolidated ESG statement
		AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
	<b>305-3</b> Other indirect (Scope 3) GHG emissions	AR 2024 pg. 101 Consolidated ESG statement
		AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
	<b>305-4</b> GHG emissions intensity	AR 2024 pg. 101 Consolidated ESG statement
		AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
	<b>305-5</b> Reduction of GHG emissions	AR 2024 pg. 64-72 Climate Change
		AR 2024 pg. 101 Consolidated ESG statement
		AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement

GRI Standard	Disclosure	Location
GRI 306: Waste 2020	<b>306-3</b> Waste generated	AR 2024 pg. 101 Consolidated ESG statement AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
	<b>306-4</b> Waste diverted from disposal	AR 2024 pg. 101 Consolidated ESG statement AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
	<b>306-5</b> Waste directed to disposal	AR 2024 pg. 101 Consolidated ESG statement AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
GRI 401: Employment 2016	<b>401-1</b> New employee hires and employee turnover	AR 2024 pg. 101 Consolidated ESG statement AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
GRI 403: Occupational Health and Safety 2018	<b>403-1</b> Occupational health and safety management system	AR 2024 pg. 81-82 Safety First! https://www.danfoss.com/en/about-danfoss/company/sustainability/health-and-safety/
	<b>403-4</b> Worker participation, consultation, and communication on occupational health and safety	AR 2024 pg. 81-82 Safety First! See further descriptions on Danfoss website: https://www.danfoss.com/en/about-danfoss/company/sustainability/health-and-safety/
	<b>403-5</b> Worker training on occupational health and safety	AR 2024 pg. 81-82 Safety First! See further descriptions on Danfoss website: https://www.danfoss.com/en/about-danfoss/company/sustainability/health-and-safety/
	<b>403-9</b> Work-related injuries	AR 2024 pg. 81-82 Safety First! AR 2024 pg. 101 Consolidated ESG statement AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement

GRI Standard	Disclosure	Location
GRI 405: Diversity and Equal Opportunity 2016	<b>405-1</b> Diversity of governance bodies and employees	AR 2024 pg. 37-41 Corporate governance AR 2024 pg. 101 Consolidated ESG statement AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement See further descriptions on Danfoss website: https://www.danfoss.com/en/about-danfoss/company/management/the-danfoss-board/
	<b>405-2</b> Ratio of basic salary and remuneration of women to men	AR 2024 pg. 101 Consolidated ESG statement AR 2024 pg. 102-107 Accounting policies to the consolidated ESG statement
GRI 414: Supplier Social Assessment 2016	<b>414-1</b> New suppliers that were screened using social criteria	AR 2024 pg. 92 Responsible supplier management
GRI 416: Customer Health and Safety 2016	<b>416-1</b> Assessment of the health and safety impacts of product and service categories	AR 2024 pg. 77 Product safety and compliance
GRI 417: Marketing and Labeling 2016	<b>417-1</b> Requirements for product and service information and labeling	AR 2024 pg. 77 Product safety and compliance



Further information available on Danfoss' website: danfoss.cor

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Contact address: Danfoss A/S Nordborgvej 81 6430 Nordborg Denmark Tel.: +45 7488 2222 CVR no. 20165715 (registration number with the Danish Business Authority Email: danfoss@danfoss.com